### Malaysian Financial Planning Council

#### DR DESMOND CHONG ADJUNCT PROFESSOR

# **Retirement Planning**

Human life cycle implies that there will be a period we call retirement during which there is no active income and we have to rely on passive income derived from funds accumulated or through a pension scheme.

The Malaysian government has a compulsory savings scheme through the Employee Provident Fund which has been the pillar of retirement planning and assets.

However, the self-employed and business sectors do not have a similar savings scheme. There is a need to address the retirement needs of this sector by the government and the financial intermediaries.

Most investment representatives focus on this area as it has been established that even the EPF accumulations are not enough to weather the ravages of inflation and poor investment returns. Investments over and above the EPF contributions savings are required to maintain one's lifestyle.

#### **MFPC's DEFINITIONS OF FINANCIAL PLANNING**



A process or methodology of assisting clients in determining their financial goals, objectives and priorities and the resources to meet them in an optimal and practical manner.

#### **OBSTACLES TO ACHIEVING FINANCIAL OBJECTIVES**

Personal obstacles	Deep seated feelings and emotions that includes fear, at the core of people's inability to solve problems when facing complex needs
Lack of confront	Many are unwilling to confront or face the reality of the situation they are in.
Procrastination	Putting off something to later, or for a more appropriate time is a common human characteristic.
Ineffective communication	Effective communication contribute to a better understanding of a client's financial situation.

#### **OBSTACLES TO ACHIEVING FINANCIAL OBJECTIVES**

Confusion in the financial services environment	There is a communication overload with financial institutions using the media effectively to promote their products and services.	
Inflation and taxes	Inflation has reduced the real returns on most investments, while take a big bite at the available resources	
Risks to Income and Assets	Risks can be managed	

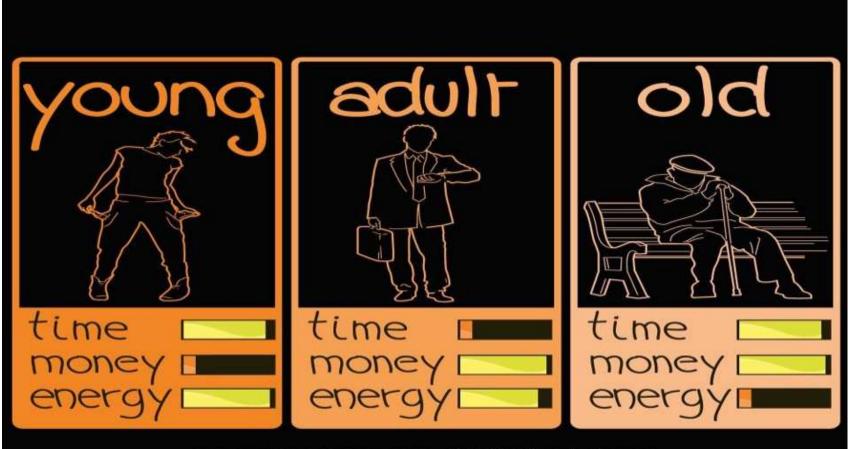
#### OTHER ISSUES IN FINANCIAL PLANNING

# Traditional Approach Vs. Comprehensive Approach

- Product Versus Process
- Competent financial planner

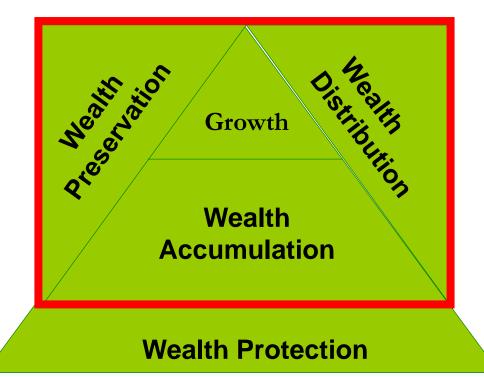
# LIFE CYCLE





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#### **Financial Planning Priorities**



#### **Understand Your Finance**

- Financial Health Check
- Debt Management
- Risks Profiling

## Wealth Preservation & Distribution

- Estate Planning & Wealth Transfer
- Business Succession Planning

## Wealth Accumulation & Management

#### (Serious Money)

- Family set-up
- Down payment for house
- Retirement fund
- Education fund

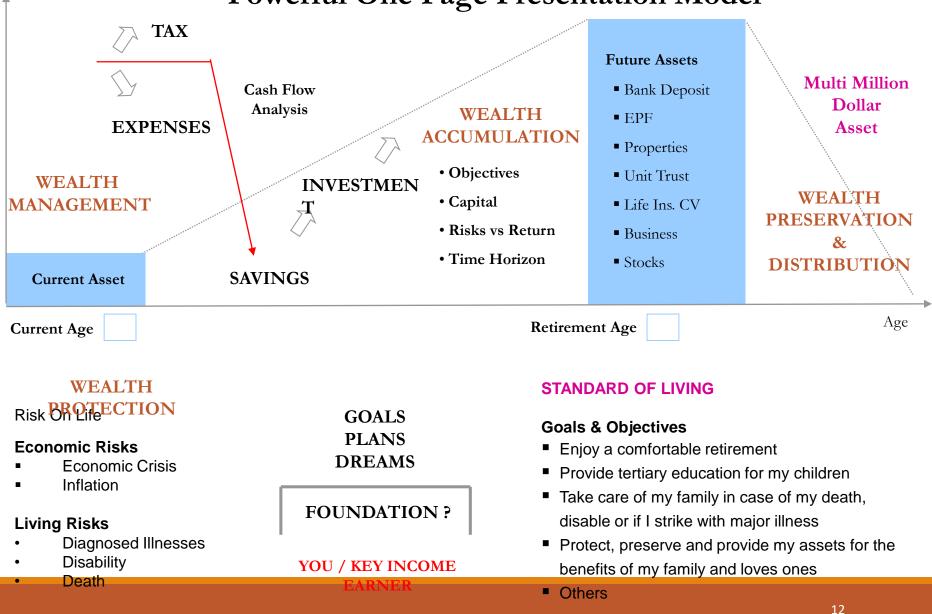
#### Wealth Protection

- 6 month emergency funds
- Income Replacement
- Medical Expenses
- Liability Cancellation



Asset / Income

#### **Powerful One Page Presentation Model**





Building the Client-Practitioner relationship at all times throughout the process

STEP 1 Setting goals, objectives & priorities **KEY PURPOSE** 

Establish where the client wants to go and arrange them in order of importance

# STEP 2 Gathering relevant data & information

#### **KEY PURPOSE**

Procure crucial information for determining the client's situation

#### THE FINANCIAL PLANNING ENVIRONMENT,

#### PHENOMENON AND PROCESS

**TYPE OF INFORMATION OUANTITATIVE DATA** FAMILY PROFILE INFORMATION ABOUT CURRENT FINANCIAL ADVISERS ASSETS AND LIABILITIES CASH INFLOWS AND OUTFLOWS INSURANCE COVERAGE POLICY INFORMATION EMPLOYEE BENEFITS AND CORPORATE PENSION PLANS **\* TAX RETURNS AND COMPUTATION FOR A FEW YEARS** DETAILS OF CURRENT INVESTMENTS RETIREMENT SAVINGS BUSINESS OWNERSHIP DATA

COPIES OF WILLS AND TRUSTS

QUALITATIVE DATA		
*GOALS AND OBJECTIVES		
*RISK TOLERANCE LEVEL		
*ATTITUDE TO MONEY AND ITS VALUE		
FINANCIAL DECISION MAKING STYLE – AD HOC VS. PLANNED, EASILY PERSUADED, IMPULSIVENESS		
*INTERESTS AND HOBBIES- DEGREE OF INVOLVEMENT		
*HEALTH AWARENESS AND STATUS OF SELF AND FAMILY		
*EMPLOYMENT PROSPECTS AND EXPECTATIONS		
*ANTICIPATED CHANGES IN LIFESTYLE		
*ATTITUDE TO LEARNING AND ADVICE		
*FAMILY RELATIONSHIPS, DEPENDENT CARE AND RESPONSIBILITY		

**\*** PLANNING ASSUMPTIONS, VIEWS ON ECONOMIC LANDSCAPE, THE GLOBAL ENVIRONMENT

**STEP 3** Analyzing information & assessing financial status

**KEY PURPOSE** 

Identifying the clients needs, resources constraints and options

**STEP 4 Developing &** presenting a financial plan for implementation

#### **KEY PURPOSE**

**Detailing the** problems and solutions in a strategized, written format for the client's considerations and actions

STEP 5

# Executing the financial plan

**KEY PURPOSE** 

Getting permission and having the plan implemented effectively and efficiently

**STEP 6** Monitoring execution & reviewing of the financial plan

**KEY PURPOSE** 

Checking and adjusting the execution to ensure goals and objectives listed are met

# Retirement Planning

# Definition of Retirement Planning

" A process of managing an individual's financial resources, expenses and liabilities, both present and future, with the purpose of providing sufficient future periodic passive income that starts at a predetermined retirement date, for the **individual** and his dependents."

# Definition of Retirement Planning

#### Active income:

Employment

Self-employed

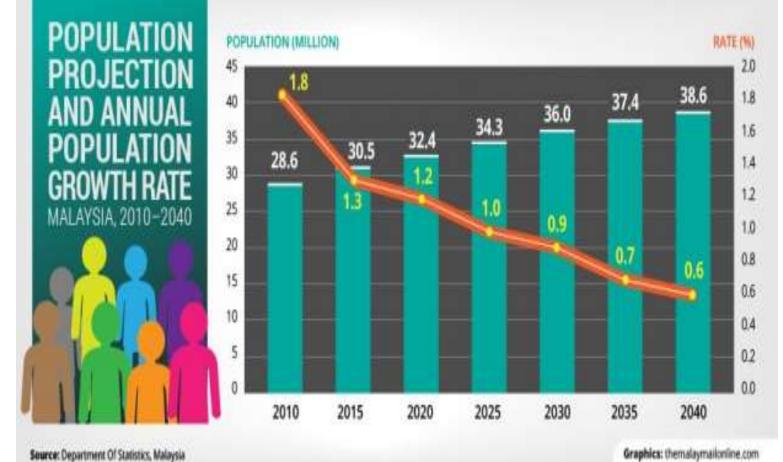
**Passive income**: e.g. interest income, dividend income, royalty, franchise fees and pension.

**Economic death**: work generated income ceases.

### Barricades to Retirement Planning

- 1. Penchant for High Living
- 2. Heavy Fixed Commitments
- 3. Spending Future Dollars
- 4. Unforeseen Expenses
- 5. Divorce Maintenance
- 6. Self-Employed
- 7. Competing Needs and Temptations
- 8. Taxation

# Malaysia population



# Malavsian life expectancy



The life expectancy increase about 1 year within 5 years

### Present Picture of Resources for Retirement

Resources available for retirement: (Page 9-14)

≻Unit trusts,

≻epf,

Stocks and shares

► Real Estate

Business investment.

Resources / Liability not reflected in (Statement of Net Worth)SNW:

➢ Royalty income or franchise fees,

➢Pension, and

Contingent liability (e.g.. Medical cost)

Non-Financial Aspects of Retirement Planning

- Loss of Identity and feeling of Loneliness
- Health Considerations
- Marital Stability
- Notion on Life Expectancy
- Pre- and Post-Retirement Interest

# Understanding the retirement planning process



- Establishing retirement goals and objectives
- 2. Gathering data relating to retirement planning
- 3. Analyzing data to determine client's
  - situation and his retirement needs
- Designing and recommending a retirement plan
- 5. Implementing the retirement plan, and
- 6. Monitoring performance and reviewing

#### Establishing retirement goals and objectives 1. GATHERING OF QUANTITATIVE AND QUALITATIVE INFORMATION AND ASSUMPTION.

Objective/Quantitative Information	e Subjective/Qualitative Information
<ul> <li>Assets and Liabilities Inventory</li> </ul>	<ul> <li>Retirement Goals &amp; Objectives</li> </ul>
<ul> <li>Wills, Trusts, PA Documents</li> </ul>	<ul> <li>Risk Tolerance Level and Risk Appetite</li> </ul>
<ul> <li>Life Policies</li> </ul>	<ul> <li>Perspective of the Future</li> </ul>
Income Tax Returns	<ul> <li>Religious Beliefs and Values</li> </ul>
<ul> <li>Bank Deposits Certificates</li> </ul>	<ul> <li>Family Relationships</li> </ul>
EPF/CPF/Employee Benefits	<ul> <li>Investment Preferences</li> </ul>
<ul> <li>Family/Dependent Profile</li> </ul>	<ul> <li>Attitude towards Finance</li> </ul>
<ul> <li>Client's Advisors: Lawyer, Accountar Insurance Agent</li> </ul>	t,     Hopes, Fears and Interests Concerning Retirement

Average rate of return on retirement assets:

Asset Type	Average rate of return per annum	
EPF	5.25%	
Equity	11%	
Real estate	8%	
Fixed deposit	4%	
Loan stock/bonds	5.5%	

#### Other quantitative assumptions:

Annual amount of retirement fund in today's dollar	RM75k per annum
Inflation rate during retirement	4% per annum
Rate of contribution to EPF by employee	11%
Rate of contribution by employer	12%
Present annual salary plus bonus	RM120k
Average rate of salary increase	5%
Number of years in retirement phase	25

# 1. Establishing retirement goals and objectives

### **KEY PLANNING ISSUES: RETIREMENT INCOME NEED** The Variables :

#### The Retirement Age

Expected Mortality Of The Client (Years In Retirement)

The Income Needed at Retirement – (Replacement Ratio / Expenses Method)

The Resources For Retirement Income

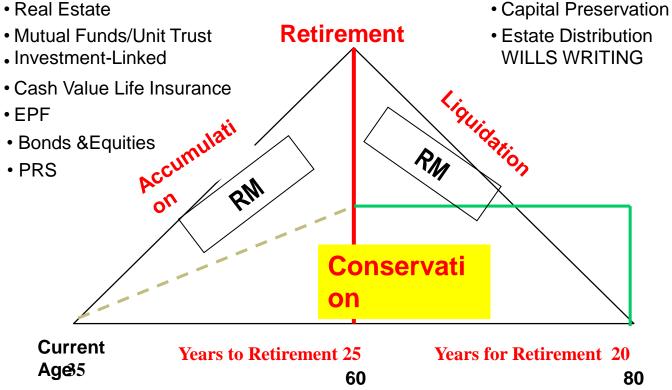
The Adequacy Of The Resource at Retirement - Gap

Closing The Gap – Amount of Savings to Fill Any Deficiency if The Resources are inadequate.

#### **Retirement Planning Strategy Capital Liquidation & Capital Conservation** Method

#### **Asset Emphasis**

- Savings
- Real Estate



**Asset Emphasis** 

Income Flow

## 3. Analyzing data

Determining and Planning for the Client's Non-Financial Need.

- Overcoming the loss of identity syndrome.
- Health Considerations.
- Where a Divorce is Imminent.
- Where the Client Expects to Live Long.
- Pre and Post Retirement Interest.

## 3. Analyzing data

Determining and Filling The Clients Retirement Needs

- 1. Determining the 1<sup>st</sup> year income needed at retirement
- 2. Determining the required retirement capital.

3. Determining the current and future resources destined for retirement process.

4. Converting the value of current resources to their value at retirement.

5. Determining the funding needed during pre retirement period to meet the lump sum needs at retirement.

# 3. Analyzing data

#### **1. Determining the 1<sup>st</sup> year income needed at** <u>retirement</u>

#### **The Replacement Ratio Method**

Case Study : Mr. Tan, Age 30, Current Annual Income : 100k, expected to retire at age 55, expected retirement income = 80% of last drawn income.

Assumption = rate of income increment = rate of inflation 4%

1) Calculate last drawn income, FV

2) Calculate the  $1^{st}$  year income need at retirement = FV x 80%

Formula

 $FV = PV(1+r)^n$  or

with growth rate (g)

 $FV = PV[(1+r)x(1+g)]^n$ 

Another method is **The Expenses Method** which requires the construction of a budget for post retirement.

# Analyzing data Determining the Required Retirement

#### <u>L. Determining the Required Retiremen</u> <u>Capital</u>

### **The Capital Liquidation Method**

Case Study :

```
First Year Retirement Income = 100k, Rate of Return = 5%, Years in Retirement = 20 yrs, ignore inflation.
```

1) Calculate Initial Retirement Capital, PV

Formula

 $PV = A(1+r)[(1-(1/(1+r)^n] \div r)]$ 

The accuracy of the calculation can be further check with use of Excel Worksheet.

### 2. Determining the Required Retirement Capital

The Gapit	al Liquida	tiona Maget	hod Return	B/F
1	1,308,532	100,000	60,427	1,268,959
2	1,268,959	100,000	58,448	1,227,407
3	1,227,407	100,000	56,370	1,183,777
4	1,183,777	100,000	54,189	1,137,966
5	1,137,966	100,000	51,898	1,089,864
6	1,089,864	100,000	49,493	1,039,357
7	1,039,357	100,000	46,968	986,325
8	986,325	100,000	44,316	930,641
9	930,641	100,000	41,532	872,173
10	872,173	100,000	38,609	810,782
11	810,782	100,000	35,539	746,321
12	746,321	100,000	32,316	678,637
13	678,637	100,000	28,932	607,569
14	607,569	100,000	25,378	532,947
15	532,947	100,000	21,647	454,595
16	454,595	100,000	17,730	372,325
17	372,325	100,000	13,616	285,941
18	285,941	100,000	9,297	195,238
19	195,238	100,000	4,762	100,000
20	100,000	100,000	(0)	(0)

#### **3.** Determining the Current and Future Resources Earmarked for Retirement Purpose

- Construction of a Balance Sheet and Income Statement would be useful.
- Segregate the income producing assets from non income producing assets.
- Use of Retirement Resources Projected Worksheet.

## **4.** Converting the Value of The Current Resources to their Future Values at Retirement

 Current Available Resources => Calculate the FV with expected rate of return.

$$\bullet FV = PV(1+r)^n$$

Assets	Current Value	Rate of Return p.a.	Years To Retirement	Future Value at Retirement
Stocks	150,000	10%	15	626,587
Unit Trust	150,000	8%	15	475,825
Existing EPF	157,000	5%	15	326,598
Total	457,000			1,429,010

## **4.** Converting the Value of The Current Resources to their Future Values at Retirement

Future Resources of Existing Accumulation Plans for Retirement

#### **FV for Annuities**

- FV= PMT x (1 + R) x  $[(1 + R)^n 1] \div R$  (Begin Mode-Due Annuity)
- •FV= PMT x  $[(1 + R)^n 1] \div R$  (End Mode-Ordinary Annuity)

Assuming the client invest a Fixed Amount of RM5,000 every year into unit trust and expecting annual return of 8% p.a. for next 15 years.

FV= 5,000 x  $(1 + 0.08) x [(1 + 0.08)^{15} - 1] \div 0.08 =$ RM146,621 (Begin Mode)FV= 5,000 x  $[(1 + 0.08)^{15} - 1] \div 0.08 =$ RM135,760 (End Mode)

## **4.** Converting the Value of The Current Resources to their Future Values at Retirement

Future Resources of Existing Accumulation Plans for Retirement

#### FV for <u>Growth</u> Annuities

• FV= PMT x  $[(1 + R)^n - (1 + G)^n] \div (R - G)$  (End Mode-Ordinary Annuity)

Assuming the client invest and deposited an amount of RM15,000 every year into EPF account with expected salary increment of 4% yearly and expecting annual return of 5% p.a. for next 15 years.

FV= 15,000 x [ $(1 + 0.05)^{15}$ -  $(1 + 0.04)^{15}$ ] ÷ (0.05 - 0.04) = RM416,977

## **4.** Converting the Value of The Current Resources to their Future Values at Retirement

Future Resources of Existing Accumulation Plans for Retirement

#### FV for <u>Growth</u> Annuities

Assuming the client invest a client is deposited amount of RM15,000 every year into EPF account with expected salary increment of 4% yearly and expecting annual return of 5% p.a. for next 15 years.

Using Financial Calculator

Step 1 : Find The Adjusted i = (r-g)/(1+g)

Step 2 : Find PV using the i

Step 3 : Find FV using the r

For end mode calculation,

use PV/(1+r) in step 3 calculation rather than PV.

## **4.** Converting the Value of The Current Resources to their Future Values at Retirement

Assets	Current Value	Annual Contributing	Rate of Return p.a.	Years To Retirement	Future Value at Retirement
Existing Assets					
Stocks	150,000	0	10%	15	626,587
Unit Trust	150,000	0	8%	15	475,825
Existing EPF	157,000	0	5%	15	326,598
Future Assets					
Unit Trust	0	5,000	8%	15	135,760
EPF	0	15,000 with growth rate	5%	15	416,977

#### 5. Finding The Retirement Gap (RG)

RETIREMENT GAP (RG) ANALYSIS		
<b>1. RETIREMENT CAPITAL NEEDS</b>	RM 1,308,510	
2. RETIREMENT RESOURCES AVAILABLE	RM 1,992,608	
RETIREMENT GAP (DEFICIT / SURPLUS)	RM 684,098 (SURPLUS)	

#### 5. Closing The Gap

Assuming the retirement gap is RM107,392 (shortfall)

**Regular Funding Approach** 

PMT = [RG x (r)] $\div$ {(1+r)x[(1+r)<sup>n</sup> - 1]}

PMT =  $[107392 \times 0.05]$  ÷{ $(1+0.05)\times[(1+0.05)^{15} - 1]$ } = RM4,

Input (Begin Mode)	Value
Ν	15
R	5%
FV	107,392
Compute PMT	4,740

	$PV = FV \div (1+r)^n$		
	PV = 107392 ÷ (1+0.05) <sup>15</sup> = RM 51,657		
	<b>Combination Funding Approac</b>		
,	Input (Begin Mode)	Value	
	Ν	180	
	R	5%/12	
	FV	107,392	
	PV	-10,000	
	Compute	321.36	

Lump Sum Funding Approach

4. Designing and recommending a retirement plan

Five Areas of Concern :

1. What Does The Client Want At Retirement ?

2. What Are The Client's Financial Retirement Resources ?

3. What Is The Income Needed To Sufficiently Fund The Lifestyle Chosen ?

4. What Is The Additional Lump Sum Amount Needed To Fill The Client's Retirement Needs ?

5. What Must The Client Do From Now On In Order To Meet His Retirement Funding Shortfall ?

The Malaysian retirement schemes is categorized along 2 distinct lines:

- 1. Public sector vs. private sector;
- 2. Mandatory vs. voluntary schemes.

Public sector schemes

- Tend to be defined-benefit schemes.
- Kumpulan Wang Persaraan, KWAP and Armed Forces provident Fund, LTAT.

•KWAP provides pensions and other benefits for the retired civil servants and LTAT for the retired armed forces personnel.

- Private sector schemes:
- Tend to be defined-contribution schemes.
- Examples: EPF and employer sponsored schemes.
- The EPF is governed by the EPF Act 1991 and reflects the contributions of both the employers and employees.
- •The employer-sponsored retirement schemes come under the purview of S150 of the Income Tax Act 1967 which provides a tax incentive for employers to contribute towards their employees' retirement savings.

Mandatory schemes:

These are schemes that are mandated by law.

In Malaysia, all private sector employees would have to participate in the EPF schemes by contributing a portion of their salary towards their retirement savings.

Voluntary schemes

These are the retirement schemes that are voluntary and not subjected to any legal requirements.

Examples: employer-sponsored scheme and purchase of annuities for retirement.

The Private Retirement Schemes, PRS would fall under this category.

### Types of Retirement Schemes: The World Bank 5 Pillars Pension Framework

Pillar 0	State	Base or social pension
Pillar 1	Mandator y	Public pension, plans that are publicly managed
Pillar 2	Mandator y	Occupational/personal pension plan
Pillar 3	Voluntary	Voluntary personal pension schemes
Pillar 4	Voluntary	Non-financial arrangements/ Informal
		support

### Types of Retirement Schemes: The World Bank 5 Pillars Pension Framework

Pillar	State	Available in	Provided by
0		Malaysia	Welfare Dept
Pillar	Mandator	Not Available	
1	y	in Malaysia	
Pillar	Mandator	Available in	KWAP, LTAT, EPF
2	y	Malaysia	
Pillar 3	Voluntary	Available in Malaysia	Employers' sponsored plan, Unit Trust, Annuities, Insurance Products, PRS
Pillar	Voluntary	Available in	Informal financial
4		Malaysia	support, care for parents, increasing less

## Life Expectancy @ 2011

Life expectancy	Hong Kong	Singapore	Malaysia
Population	82.12	83.75	74.04
Male	79.39	81.47	71.28
Female	85.05	86.2	76.99

## Age Structure

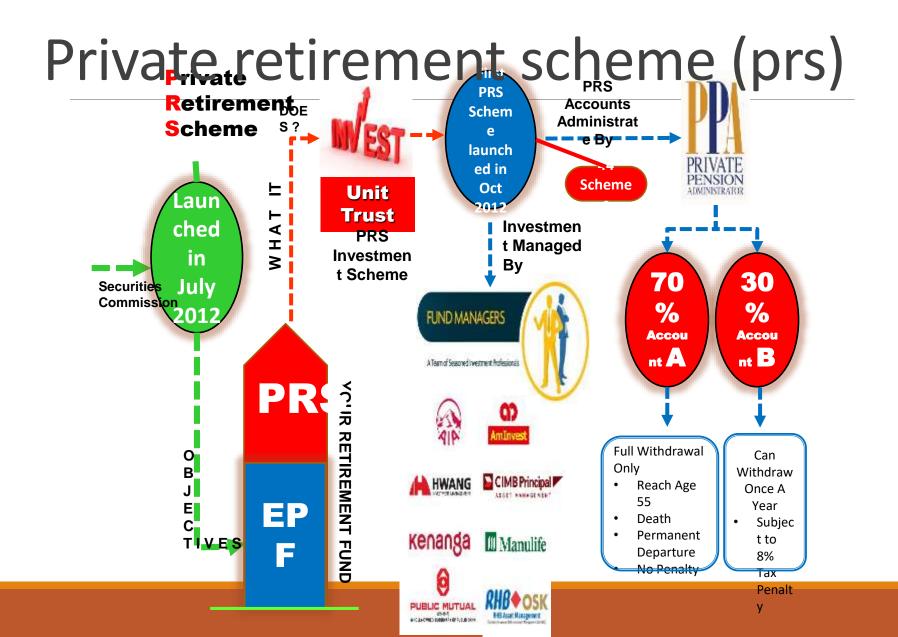
Age Structure	Hong Kong	Singapore	Malaysia
0-14	11.6%	13.8%	29.6%
15-64	74.8%	77.0%	65.4%
65>	13.5%	9.2%	5.0%

## Malaysian Life Expectancy

Life Expectancy	Male	Female
1950s	56	56
2012	71	76
2020 (expected)	75	79

## Malaysian Above Age 55

	Population above age 55
1980	8%
2020 (expected)	16%



## REGULATORY FRAMEWORK

#### **Summary of Roles and Responsibilities**

#### Securities Commission (SC) Malaysia

empowered by law to be the regulator of the PRS industry
provide a regulatory environment
development of PRS industry

#### **Private Pension Administrator (PPA)**

provide a life-time central account management, facilitating transactions and promoting efficient administration
acts as a one-stop resource centre
educate the public and promoting awareness on PRS
provide central administration and developing the industry
protect members' interest